

# FIVE-YEAR FINANCIAL PROJECTIONS

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## SPECIFIC ASSUMPTIONS

- Salary and benefit increases are based on current memorandums of understanding and anticipated costs.
- Property taxes increase 4.0% per year for FY 2004/05 and FY 2005/06, and 5.0% per year thereafter.
- Sales taxes increase 3.0% for FY 2004/05, 3.5% for FY 2005/06, and 5.0% per year thereafter.
- A slow recovery from the recent recession.
- No additional impacts from the State of California beyond those revenue reductions that are contained in the Governor's proposed budget (May release).
- Development fees for all known future projects.
- No general fund support for capital projects other than transfers of utility users' taxes.
- Increase in retirement costs for non-safety employees beginning in FY 2006/07.

GENERAL FUND – FIVE YEAR PROJECTION 2004/05 THROUGH 2008/09 (in \$000s)

	1998-99 ACTUAL	1999-2000 ACTUAL	2000-01 ACTUAL	2001-02 ACTUAL	2002-03 ACTUAL
	\$	\$	\$	\$	\$
<b>REVENUES</b>					
Property Taxes	12,423	13,947	15,404	18,674	18,975
Sales Tax	15,333	18,254	20,842	14,938	15,090
Other Taxes	4,502	5,076	5,221	4,272	4,322
Licenses and Permits	1,669	1,659	2,546	1,107	871
Fines and Forfeitures	266	244	320	441	591
Interest Earnings/Rentals	1,625	2,231	2,958	2,860	2,021
Revenue from Other Agencies	5,051	6,277	7,625	7,394	7,329
Charges for Services	3,351	3,960	4,466	4,044	4,168
Other Revenues	6,868	4,670	4,696	4,722	5,461
Library	918	1,048	1,004	1,049	1,097
Recreation Revenues	791	1,128	1,119	1,185	1,373
<b>Total Revenues</b>	<b>52,797</b>	<b>58,494</b>	<b>66,201</b>	<b>60,686</b>	<b>61,298</b>
Transfers-In:					
Others	345	545	670	731	936
Sandpiper Community Center	131	138	148	156	163
GID 1-64 Maintenance District	200	200	70	150	64
<b>Total revenues and transfers-in</b>	<b>53,473</b>	<b>59,377</b>	<b>67,089</b>	<b>61,723</b>	<b>62,461</b>
<b>EXPENDITURES</b>					
City Council	149	160	176	192	215
City Manager	709	790	837	945	960
City Attorney	398	397	400	504	654
City Clerk	313	353	380	428	465
Human Resources	1,027	1,010	1,071	1,289	1,330
Finance	2,170	2,040	2,406	1,841	2,789
Police	14,665	15,206	16,681	17,260	19,187
Fire	9,423	9,420	9,821	10,319	11,808
Community Development Services	3,574	3,994	4,732	4,818	5,210
Parks & Recreation	7,173	8,096	9,094	10,333	11,240
Library	4,685	4,920	5,293	5,681	6,179
Public Works Services	634	766	1,247	1,206	1,228
Budget Adjustments					
<b>Total Expenditures</b>	<b>44,920</b>	<b>47,152</b>	<b>52,138</b>	<b>54,816</b>	<b>61,265</b>
Transfers-Out	8,288	5,924	6,108	14,678	2,069
<b>Total expenditures and transfers-out</b>	<b>53,208</b>	<b>53,076</b>	<b>58,246</b>	<b>69,494</b>	<b>63,334</b>
<b>Net surplus (deficit)</b>	<b>265</b>	<b>6,301</b>	<b>8,843</b>	<b>-7,771</b>	<b>-873</b>
Net surplus (deficit) as a percentage of general fund revenues and transfers-in:	<b>0.50%</b>	<b>10.61%</b>	<b>13.18%</b>	<b>-12.59%</b>	<b>-1.40%</b>
Detail of transfers-out:					
gas tax operations	237	40	4		
gas tax construction	245	1,133	368	982	
traffic safety	830	770	778	1,045	1,087
capital projects	3,582	3,415	4,300	10,775	851
others	3,394	566	658	1,876	131
<b>TOTAL</b>	<b>8,288</b>	<b>5,924</b>	<b>6,108</b>	<b>14,678</b>	<b>2,069</b>

2003-04 ESTIMATE	2004-05 BUDGET	2005-06 BUDGET	2006-07 ESTIMATE	2007-08 ESTIMATE	2008-09 ESTIMATE
\$	\$	\$	\$	\$	\$
20,257	20,118	20,852	21,895	22,989	24,139
15,170	15,675	16,223	16,872	17,547	18,249
4,797	4,998	5,091	5,295	5,507	5,727
937	1,442	1,117	817	817	1,117
622	706	706	706	706	706
1,266	1,288	1,207	1,170	1,170	1,170
6,283	5,478	5,727	7,427	7,687	7,956
3,649	3,868	3,622	3,587	3,695	3,867
5,257	5,998	6,209	6,426	6,651	6,884
703	551	550	569	589	610
1,543	1,558	1,572	1,627	1,684	1,743
<b>60,485</b>	<b>61,679</b>	<b>62,877</b>	<b>66,392</b>	<b>69,043</b>	<b>72,168</b>
304	244	213	213	213	213
173	182	193	204	215	228
140	150	155	155	155	155
<b>61,102</b>	<b>62,255</b>	<b>63,438</b>	<b>66,964</b>	<b>69,626</b>	<b>72,764</b>
210	204	219	222	226	229
1,010	956	971	1,006	1,042	1,080
707	613	640	663	687	712
526	474	546	524	584	559
1,378	1,225	1,260	1,303	1,347	1,394
3,107	3,171	3,427	3,518	3,612	3,709
20,052	23,470	24,466	25,373	26,314	27,291
12,269	13,814	14,619	15,174	15,750	16,349
4,830	4,678	4,657	4,820	4,989	5,165
11,256	10,387	10,708	11,072	11,449	11,840
5,777	5,147	5,354	5,545	5,743	5,949
1,212	1,136	1,162	1,197	1,233	1,269
			1,167	1,214	1,262
62,334	65,275	68,029	71,584	74,190	76,806
1,308	1,092	1,121	1,169	1,225	1,284
<b>63,642</b>	<b>66,367</b>	<b>69,150</b>	<b>72,753</b>	<b>75,415</b>	<b>78,090</b>
<b>-2,540</b>	<b>-4,112</b>	<b>-5,712</b>	<b>-5,789</b>	<b>-5,789</b>	<b>-5,326</b>
<b>-4.16%</b>	<b>-6.61%</b>	<b>-9.00%</b>	<b>-8.65%</b>	<b>-8.31%</b>	<b>-7.32%</b>
128			2	10	18
1,056	962	985	1,025	1,068	1,112
124	130	136	142	148	153
1,308	1,092	1,121	1,169	1,225	1,284

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